

P6 - 2018/19 SLT Revenue Budget Monitoring Forecast by Service	Directorate Variances over £250,000
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Dir.	Service	Budget £000	Projection £000	Variance £000	Variance %	Reason (provide if variance is +/- £250k)
CFC	Children's Social Care Placements & Provision	43,696	44,396	700	1.6%	As outlined in previous budget monitoring reports, there has been a gross pressure of between £1.8m and £2.1m, which was brought down to a projected overspend of £800k on the assumption that savings plans would be realised and new demand would be managed. It was reported that there is a risk within the forecast, given the increase in high cost placements. A number of actions have been taken forward to deliver this, including the panel review of top up payments and the development of the edge of care strategy which was reported to Cabinet on 18 October 2018. Whilst the budget is challenging to manage, the activity report this month indicates a positive direction, in that 6 children have moved out of agency residential placements this month. However, there are currently 3 children in secure placements. This activity continues to be robustly monitored.
CFC	Home to School Transport	13,692	14,292	600	4.4%	The overspend which remains at £600k is based on the costs and activities data within the transport database (Routewise) and estimates based on the information in the system. Data provided by SEND colleagues has indicated that the estimated forecast costs could be reduced for the new academic year. However, it is acknowledged that there is a risk in reducing the overspend at this stage as the impact on new starters at the beginning of the new academic needs to be fully assessed. This is taking place with transport colleagues.
FIN	Financing Transactions (Borrowing and Investments)	15,393	12,122	-3,271	-21.2%	Defer planned external borrowing whilst cash balances are strong and no significant forecast for interest rate rises.
FIN	MRP	10,782	7,070	-3,712	-34.4%	18/19 MRP Saving from policy change (subject to external audit verification and S.151 'Prudent Amount' assessment)
FIN	MRP	10,782	6,991	-3,791	-35.2%	18/19 MRP - PFI Saving from policy change (subject to external audit verification and S.151 'Prudent Amount' assessment)
FIN	Insurance	0	-500	-500	-	Reduce Fire Insurance Reserve following financial risk assessment
FIN	Whole Organisation - Contingency	750	125	-625	-83.3%	Residual Amount not allocated from Corporate Contingency
E&I	Business, Administration & Systems	2,720	52	-2,668	-98.1%	Capitalisation of Highway Works - £1m Capitalisation of Staff Time - £500k Highways Maintenance Service Specification Change - £500k Reduced spend on Concessionary Fares - £100k Increased Driver Training Income - £150k Reduced Discretionary Spend - £200k Use of grants and income - £200k Miscellaneous - £16k
COaCH	Service Transformation (Customer Servs,ICT)	5,853	6,103	250	4.3%	The budget was reduced relating to the insourcing of the DxC contract. Saving has been delayed to take account of more realistic and achievable timescales. Work continues to identify solutions to mitigate this potential overspend position
COaCH	Property Services	4,383	4,783	400	9.1%	Budget reduced by £0.5 million to take account of the impact of property sales expected. A number of these sales have not been achieved within indicative timescales and there is also a forecast overspend against the Place Partnership property services budget based on the 2017/18 outturn reflecting increases in reactive maintenance and other unplanned events. This is partly offset by a saving of £100k on the budget for feasibility studies.

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		Budget	Projection	Variance	
COaCH	COACH - Management	841	284	-557	-66.2% COaCH Management salary savings - £15k Salary savings within the Commercial Team - £143k HR Vacant Posts - £175k Delay in the Graduate Training Programme - £200k Salary savings within Contents and Communications -£24
DAS	Older People	63,541	64,296	755	1.2% £4.7m of savings were attributed to this service for 2018/19 with a current forecast achievement of £3m. The £0.8m overspend is due to non-achievement of savings £1.7m, partially mitigated by underspends on staffing budgets plus variations in activity from those expected at budget setting.
DAS	Physical Disabilities	11,860	13,500	1,640	13.8% £0.4m of savings were attributed to this service for 2018/19 which will not now be achieved. The forecast overspend is a combination of non-achievement of savings, and high-cost clients joining the service in recent months.
DAS	Learning Disabilities	55,079	61,782	6,703	12.2% £4.2m of savings were attributed to this service for 2018/19 with a current forecast achievement of £1.3m. This shortfall is a major contributor to the forecast overspend of £6.7m. In addition, there are significant demand pressures in this service, including new service users who have previously had family carers.
DAS	Mental Health	9,678	10,621	943	9.7% Future Fit savings of £0.2m are expected to be fully achieved this year. The forecast variance is due to demand pressures in the service.
DAS	Support Services	-5,008	-1,647	3,361	-67.1% £5.5m of Future Fit savings not forecast to be achieved have been partly mitigated by the Adult Social Care Grant income, which was not budgeted as it was confirmed late in the year.
DAS	BCF (excluding Health)	451	1,406	955	211.8% The Better Care Fund is currently forecast to overspend by £2.1m mainly due to high demand for Pathway 3 Placements, which facilitate discharges from the Acute Setting. The forecast overspend has been split between WC and the CCG, with WCC responsible for funding £1 million of the overspend.
DAS	IBCF	-11,124	-11,059	65	-0.6% Currently forecasting for a call on iBCF to fund sleep-in and fee uplift pressures in Learning Disabilities.